

# Finance and Resources Committee

10.00am, Thursday, 11 October 2018

## Consultants Costs 2017/18

Item number	7.2
Report number	
Executive/routine	
Wards	n/a
Council Commitments	n/a

### Executive summary

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At its meeting on 25 August 2009, the Finance and Resources Committee noted the intention to report expenditure on consultants on an annual basis. This report provides details of expenditure on consultants for provision of professional services during 2017/18.

The Council contracts services from professional service providers, reducing the requirement to employ permanent staff for short-term specialised activities and to mitigate the Council's exposure to potential liabilities.

Revenue expenditure of £5.671m and capital expenditure of £2.785m was incurred on the provision of professional services for the year ended 31 March 2018.

Expenditure on consultants for the provision of professional services was contained within approved budget resources for 2017/18.

## Consultants Costs 2017/18

### 1. Recommendations

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- 1.1 Finance and Resources Committee is asked to note:
- 1.1.1 the revenue and capital expenditure for provision of professional services in financial year 2017/18; and
  - 1.1.2 the overall reduction of £1.268m in Council expenditure on professional services between 2016/17 and 2017/18.

### 2. Background

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- 2.1 At its meeting on 25 August 2009, the Finance and Resources Committee noted the intention to report expenditure on consultants on an annual basis.
- 2.2 This report provides details of expenditure on consultants for the provision of professional services during 2017/18.
- 2.3 During 2017/18, the purchase of consultancy services was governed by relevant procurement legislation and Council Contract Standing Orders. Contract Standing Orders and Guidance on the Appointment of Consultants were approved by Council on 5 February 2015. On 2 June 2016, Council approved further guidance on the Appointment of Consultants.

### 3. Main report

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- 3.1 An exercise has been completed to analyse expenditure on consultants for the provision of professional services for the year ended 31 March 2018. The definition of consultancy services applied follows the definition of a consultant approved by Council at its meeting on 5 February 2015 – “[Guidance on the Appointment of Consultants](#)” refers. The definition approved was “a consultant is a specialist who charges a fee for providing advice or services in a particular area of expertise such as business management, human resources, environment, communication, information technology, property and estates and financial services, but excluding agency and temporary workers and professional services provided by solicitors, counsel and actuaries”.
- 3.2 The decision to appoint a consultant is taken after full cognisance of the governance arrangements approved by Council on 5 February 2015 and 2 June 2016, the overall financial constraints within which the Council operates and the

scrutiny of expenditure on consultants by the Finance and Resources Committee.

- 3.3 The Council contracts services from professional consultants for a range of specialised activities, reducing the requirement to employ permanent staff for short-term purposes and to mitigate the Council's exposure to potential liabilities.
- 3.4 To allow detailed analysis of the most material items, expenditure was reviewed where total payments to any single supplier in the financial year exceeded £2,500 across all services.
- 3.5 Revenue expenditure of £5.671m and capital expenditure of £2.785m was incurred on consultants for the year ended 31 March 2018. A summary of expenditure for services is shown in the table below. A detailed analysis of this expenditure is shown in Appendix 1 (revenue) and Appendix 2 (capital). Expenditure to consultants for the provision of professional services was contained within approved budget resources for 2017/18.

#### **Consultants Costs 2017/18**

<b>Service</b>	<b>Revenue</b>	<b>Capital</b>	<b>Total</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Chief Executive	27,804	0	27,804
Communities and Families	55,731	1,278,941	1,334,672
Health and Social Care	78,391	1,535	79,926
Place	709,801	1,454,875	2,164,676
Resources	1,301,596	50,030	1,351,626
Council-wide	3,497,980	0	3,497,980
<b>Total</b>	<b>5,671,303</b>	<b>2,785,381</b>	<b>8,456,684</b>

- 3.6 Expenditure for 2016/17 was reported to the Finance and Resources Committee on 5 September 2017 and is shown in the following table. The level of expenditure for provision of professional services incurred in any one year is dependent on service requirements and is not directly comparable between financial years.

## Consultants Costs 2016/17

Service	Revenue	Capital	Total
	£	£	£
Chief Executive	169,138	0	169,138
Communities and Families	572,525	1,346,233	1,918,758
Health and Social Care	47,650	9,830	57,480
Place	985,812	1,469,116	2,454,928
Resources	1,748,489	52,411	1,800,900
Council-wide	3,323,089	0	3,323,089
<b>Total</b>	<b>6,846,703</b>	<b>2,877,590</b>	<b>9,724,293</b>

3.7 Revenue expenditure on professional services was incurred during 2017/18, as the Council progressed major projects, including:

- Commercial Excellence Programme – £1.215m of contractually agreed expenditure, including gainshare payments. Council-wide procurement savings of £150m were achieved between 2013/14 and 2017/18;
- Council Transformation Programme – contractually agreed gainshare payments of £0.716m as a consequence of cumulative Transformation Programme savings of £70m by 2018/19 to meet Council-approved savings targets;
- Expenditure of £0.795m across a range of professional services providers, to support delivery of the Council's Asset Management Strategy, which has a budgeted savings target of £6.2m by 2020/21;
- Edinburgh Tram Extension - expenditure of £1.531m incurred in line with decision of Council of 21 September 2017 to approve commencement of Stage 2 activities of the project.

3.8 Professional fees incurred during 2017/18 to progress major capital projects included:

- Development of facilities at James Gillespie's High School, Boroughmuir High School, St John's RC Primary School, school building projects associated with rising school rolls and investment in the Early Years estate;
- Professional services provided to support delivery of a range of transport projects, including investment in North Bridge;
- Phase Two of flood prevention works at the Water of Leith;

- Housing regeneration projects through 21<sup>st</sup> Century Homes project;
  - Investment to progress the development of Meadowbank Sport Centre.
- 3.9 Expenditure on provision of professional services provided by consultants will continue to be closely reviewed as part of the revenue and capital expenditure monitoring arrangements for each service during 2018/19.

## **4. Measures of success**

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- 4.1 Revenue and capital expenditure for the provision of professional services by consultants is contained within approved budget resources.
- 4.2 The provision of professional services by consultants contributes towards positive outcomes in the provision of Council services.

## **5. Financial impact**

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- 5.1 The costs set out in this report were contained within approved revenue and capital budgets for 2017/18. Expenditure on consultants will continue to be closely monitored as part of the expenditure monitoring arrangements for each service during 2018/19.

## **6. Risk, policy, compliance and governance impact**

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- 6.1 The delivery of a balanced budget outturn for each service is a key financial target. The risk of budget pressures arising from the appointment of consultants is regularly monitored and reviewed with management action taken as required.

## **7. Equalities impact**

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- 7.1 There are no direct equalities impact implications arising from this report.

## **8. Sustainability impact**

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- 8.1 There is no direct relevance of the report's contents to impacts on carbon, adaptation to climate change and sustainable development.

## **9. Consultation and engagement**

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- 9.1 There is no consultation or engagement required, arising directly from this report.

## **10. Background reading/external references**

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- 10.1 [Consultants Costs 2016/17 - Finance and Resources Committee - Thursday, 7 September 2017](#)

- 10.2 [Operational Governance: Review of Contract Standing Orders and Guidance on the Appointment of Consultants – City of Edinburgh Council - Thursday 5 February 2015](#)
- 10.3 [Agreed Guidance on the Appointment of Consultants - City of Edinburgh Council Thursday 5 February 2015](#)
- 10.4 [Operational Governance – Review of Contract Standing Orders and Guidance on the Appointment of Consultants](#) – City of Edinburgh Council - Thursday 2 June 2016
- 10.5 [Edinburgh Tram – York Place to Newhaven – Updated Outline Business Case – City of Edinburgh Council](#) – Thursday, 21 September 2017
- 10.6 [Asset Management Strategy Transformation Programme - Update](#)– Finance and Resources Committee – Tuesday 12 June 2018

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## **11. Appendices**

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One - Consultancy – Revenue Expenditure 1 April 2017 – 31 March 2018

Two - Consultancy – Capital Expenditure 1 April 2017 – 31 March 2018

Service Provider	Chief Executive	Communities and Families	Health and Social Care	Place	Resources	Council-Wide	Total
7N Architects LLP				12,075			12,075
Aecom Limited				80,019			80,019
AHR Architects Limited				33,010			33,010
Airts Consulting Limited			5,000		1,250		6,250
Anturas Consulting Limited					70,000	139,000	209,000
Aon UK Limited						5,000	5,000
Arcadis LLP					399,114		399,114
Arlingclose Limited					32,450		32,450
Atkins Limited				9,280		466,905	476,185
Blyth and Blyth Consulting Engineers Ltd		17,613					17,613
Boston Networks Ltd					24,000		24,000
CGI IT UK Ltd		10,000		2,375	5,570		17,945
CH2M Hill United Kingdom				19,990			19,990
Claire Quigley Consulting		3,750					3,750
Communication Crossroads Inc		10,590					10,590
Condie & Co				5,191			5,191
Cundall Johnston & Partners LLP					10,855		10,855
Currie & Brown UK Limited				62,690	95,044		157,734
David Adamson and Partners Ltd				5,845			5,845
David Narro Associates Ltd		250	3,673	1,750	4,999	15,225	25,897
Davy White	9,960						9,960
Deloitte LLP					17,228		17,228
Ernst and Young LLP			69,718	27,645		1,938,372	2,035,735
Faithful and Gould						15,000	15,000
Fitzpatrick Property Consultants Ltd					5,340		5,340
Gardiner and Theobald LLP					750		750
Grant Thornton UK LLP						9,500	9,500
Heath Architect & Stone Consultant				5,896			5,896
HG Consulting (Scotland) Limited						5,198	5,198
Hickton Consultants Limited				28,120			28,120
Hub South East Scotland Limited					67,275		67,275
Iconic Ian Clark Consulting Limited				3,900			3,900
J A B Services UK						11,128	11,128
Jane Ramage Training Consultant and Internal Verification Services		6,240					6,240
Kee Consultancy Limited		6,088					6,088
Link Treasury Services Limited					7,500		7,500
Marketing Edinburgh Ltd				131,000			131,000
Midland Software Limited					17,789		17,789
Mott MacDonald Limited				24,068			24,068
NorthgateArinso UK Limited					18,700		18,700
Olsson Fire and Risk UK Limited				9,499			9,499
People Know How				6,627			6,627
PKF hotelexperts GmbH				5,000			5,000
Pricewaterhousecoopers LLP					212,303	10,000	222,303
Primo Associates Limited				4,702			4,702
Progressive Partnership Ltd						8,810	8,810
Rettie & Company Limited				15,508			15,508
RSP Consulting Engineers LLP		1,200		5,250			6,450
Rubicon Heritage Services Limited						1,773	1,773
Scott Bennett Associates (Group 2) Ltd					114,202		114,202
Social Stock Exchange Limited	16,466						16,466
Space Solutions Scotland Ltd					88,400		88,400
Steer Davies & Gleave Ltd						131,356	131,356
Steve Radcliffe Associates Ltd	1,378				18,204		19,582
Stoneworks				5,373			5,373
Summers-Inman Construction And Property Consultants LLP					35,646		35,646
Sweco UK Holding Limited						21,334	21,334
Thomas & Adamson				1,250	46,110		47,360
Thomson Bethune					5,470		5,470
Turner & Townsend Infrastructure				89,800		719,380	809,180
Vector Transport Consultancy				3,200			3,200
Will Rudd Davidson Edinburgh Ltd					3,397		3,397
WYG Environment Planning Transport Ltd				110,740			110,740
<b>Total</b>	<b>27,804</b>	<b>55,731</b>	<b>78,391</b>	<b>709,801</b>	<b>1,301,595</b>	<b>3,497,980</b>	<b>5,671,303</b>

CHIEF EXECUTIVE - REVENUE CONSULTANCY SPEND 2017/18

Service Provider	Amount	Service Provided	Outcome/Impact
Davy White	9,960	Election count site management services at Meadowbank.	Successful delivery of election count.
Social Stock Exchange Limited	16,466	Feasibility study - establishment of a Scottish social stock exchange.	A business case was developed by the Social Stock Exchange to introduce a Social Stock Exchange into Edinburgh and Scotland.
Steve Radcliffe Associates Ltd	1,378	Professional support for Corporate Leadership Team and Elected members.	Progression of Council Change Strategy.
<b>Total</b>	<b>27,804</b>		



COMMUNITIES AND FAMILIES - REVENUE CONSULTANCY SPEND 2017/18

Service Provider	Amount	Service Provided	Outcome/Impact
Blyth and Blyth Consulting Engineers Ltd	17,613	Technical Advisor to Edinburgh Schools Inquiry.	Technical advice for PPP1 inquiry, following collapse of wall at Oxfangs PS and associated closure of PPP1 schools. There will be no net cost to the Council of the events following the wall collapse at Oxfangs Primary School.
CGI IT UK Ltd	10,000	Investigation of data migration from current Information and Learning Resources to new Axiell provision.	Extraction of Data from Softlink Alice Library System used by information and Learning resource (ILR), to test for potential migration to the new public Libraries management system Axiell Spark.
Claire Quigley Consulting	3,750	Youth Music - preparation, workshops and resources.	Resources to support primary pupils with creative learning via music and technology.
Communication Crossroads Inc	10,590	Professional services provided for Additional Support for Learning.	Provision of training courses and materials to teachers on autism spectrum disorders (ASD). Outcome will enable better support for pupils affected by ASD.
David Narro Associates Ltd	250	Structural engineering services - Flora Stevenson Primary School.	Maintenance of school asset.
Jane Ramage Training Consultant and Internal Verification Services	6,240	Internal verification services provided for Early Learning and Child Academy programme.	Contributed to the verification and assessment of staff undertaking the SVQ 3 Health and Social Care (Children and Young People) qualification and provided training to support CEC staff to become trained Assessors for the SVQ3.
Kee Consultancy Limited	6,088	Expert opinion in relation to adoption cases.	To provide the necessary professional expert opinion on outcomes for Looked After Children.
RSP Consulting Engineers LLP	1,200	Consulting Engineering services - Meadowbank Sports Centre.	Progression of Meadowbank Sports Centre project.
<b>Total</b>	<b>55,731</b>		

## HEALTH AND SOCIAL CARE - REVENUE CONSULTANCY SPEND 2017/18

Service Provider	Amount	Service Provided	Outcome/Impact
Airts Consulting Limited	5,000	Software Development.	Upgrade of ICT delivery scheduling system utilised by the Community Equipment Service. Improvement in productivity and refinement of the scheduling system resulting in improved client service.
David Narro Associates Ltd	3,673	Structural engineering services provided - former disability respite care centres.	Structural engineering services including additional steelwork supports to facilitate required changes to a property design which has been upgraded to suit a new user group who require specialist bathing and hoist equipment.
Ernst and Young LLP	69,718	Re-ablement Project - gainshare fee.	Reablement I addressed capacity issues through the introduction of criteria led Reablement and a maximum period of Reablement.
<b>Total</b>	<b>78,391</b>		

## PLACE - REVENUE CONSULTANCY SPEND 2017/18

Service Provider	Amount	Service Provided	Outcome/Impact
7N Architects LLP	12,075	Architectural services -viability testing at Fountainbridge.	Work required to support proposed development at Fountainbridge.
Aecom Limited	80,019	Water of Leith siltation study/Gogar Station Road Inquiry hearing/secondment to Planning Team/consultancy - senior engineering structures/Burnshot Traffic Management study.	Preparation of the Forth Estuary and Local Flood Risk Management Plan and Burnshot Bridge Traffic management work and Transport planning advice.
AHR Architects Limited	33,010	Noise assessment of council properties.	Delivery of improvements to Council houses.
Atkins Limited	9,280	Planning application advice (former Royal High School)/ Reservoir management training - legislation, inspection, maintenance and emergency procedures.	Professional advice for Planning and Flood services issues.
CGI IT UK Ltd	2,375	Consultancy services with Kirona Consultancy to investigate systems issues.	Work required to resolve ICT issues.
CH2M Hill United Kingdom	19,990	Cab licensing - unmet demand study.	Work required for Taxi Demand work (Regulatory Committee).
Condie & Co	5,191	Coaching sessions.	Professional support to aid staff development.
Currie & Brown UK Limited	62,690	North Bridge Refurbishment/City Centre East Programme Manager.	Delivery of North Bridge upgrade project and City centre programme.
David Adamson and Partners Ltd	5,845	Drumbryden Phase 2 - Preparation of feasibility study/Fountainbridge - Cost Plan.	Work required to support 21st Century Homes programme.
David Narro Associates Ltd	1,750	Powderhall Depot - feasibility study.	Change of use for site of closed waste transfer station.
Ernst and Young LLP	27,645	Development of proposal for funding mechanism for housing delivery and regeneration.	Support delivery of new affordable housing.
Heath Architect & Stone Consultant	5,896	Stonework Consultancy.	Specialist advice.
Hickton Consultants Limited	28,120	Professional support for Matrix Refit programme.	Delivery of sustainability programme.
Iconic Ian Clark Consulting Limited	3,900	Employability consultancy.	Professional advice for employability programme delivery.
Marketing Edinburgh Ltd	131,000	Marketing and commercial activities as specified per Service Level Agreement.	To increase profile and awareness of Edinburgh's cultural offering.
Mott MacDonald Limited	24,068	Professional services for Flood planning/Non-Domestic Energy Efficiency/Transport Design.	Professional services for delivery of development projects.
Olsson Fire and Risk UK Limited	9,499	Professional services - Housing repairs and maintenance.	Delivery of improvements to Council houses.
People Know How	6,627	Consultation and Report Phase 2 - North East Locality Improvement Plan.	Delivery of NE Locality Improvement Plan.
PKF hotelexperts GmbH	5,000	Independent review of Hotel Viability Analysis.	Review of Planning policy regarding hotels.
Primo Associates Limited	4,702	Provision of recruitment professional services.	Delivery of improvements to Council houses.
Rettie & Company Limited	15,508	Edinburgh Homes market testing.	Required to set up new Housing LLPs.
RSP Consulting Engineers LLP	5,250	Professional services - replacement of automatic open ventilation system and CCTV installation - Moredun.	Delivery of improvements to Council houses.
Stoneworks	5,373	Stonemason's work to consult, design, supply, incise and lay new sandstone commemorative slab in Makers' Court.	Required to maintain Cultural asset.
Thomas & Adamson	1,250	Feasibility study - Fountainbridge.	Work required to support proposed development at Fountainbridge.
Turner & Townsend Infrastructure	89,800	REFIT Programme.	Delivery of sustainability programme.
Vector Transport Consultancy	3,200	Unmet Taxi Demand Survey.	Work required for Taxi Demand work (Regulatory Committee).
WYG Environment Planning Transport Ltd	110,740	George Street and First New Town Consultancy Design Works.	Delivery of the city centre transformation programme.
<b>Total</b>	<b>709,801</b>		

**RESOURCES - REVENUE CONSULTANCY SPEND 2017/18**

Service Provider	Amount	Service Provided	Outcome/Impact
Airts Consulting Limited	1,250	Mail and print consultancy.	Process review to support achievement of Transformation programme savings.
Anturas Consulting Limited	70,000	Strategic Project Management to support delivery of Asset Management Strategy.	Asset Management Strategy progressed during 2017/18. Savings of £2.98m in 2018/19, rising to £3.39m by 2020/21 were reported to Finance and Resources Committee on 12 June 2018 as being forecast to be delivered or fully on track to being delivered.
Arcadis LLP	399,114	Facilities Management technical consulting to support delivery of the Asset Management Strategy.	Asset Management Strategy progressed during 2017/18. Technical support provided for development of service models for Facilities Management cleaning and janitorial services.
Arlingclose Limited	32,450	Provision of Treasury Advisory Services.	Professional advice and support to deliver Council's Treasury Management Strategy.
Boston Networks Ltd	24,000	Technical ICT support for Fixed and Wireless Networks.	Technical advice to maintain Council's Telecommunications networks.
CGI IT UK Ltd	5,570	Professional support for assistance with ICT system changes, including Council Tax billing system.	Support for development of system functionality to meet statutory and operational requirements.
Cundall Johnston & Partners LLP	10,855	Professional support for delivery of separation works at Council Headquarters.	Remodelling of Waverley Court to free up surplus space for future income generation streams by leasing space, while also supporting the co-location of services and teams following the Council's Transformation Programme and associated organisational reviews.
Currie & Brown UK Limited	95,044	Facilities Management technical advice to support delivery of the Asset Management Strategy.	Asset Management Strategy progressed during 2017/18. Technical support provided for development of service models for Facilities Management services.
David Narro Associates Ltd	4,999	Professional structural and engineering services - provision of surveys and reports - various Council properties.	Continued maintenance of Council property assets.
Deloitte LLP	17,228	Professional services to support development of Asset Management Strategy.	Asset Management Strategy progressed during 2017/18. Savings of £2.98m in 2018/19, rising to £3.39m by 2020/21 were reported to Finance and Resources Committee on 12 June 2018 as being forecast to be delivered or fully on track to being delivered.
Fitzpatrick Property Consultants Ltd	5,340	Building Surveyors fee - dilapidation settlement, Phase 1 Ratho Park.	Professional advice to achieve settlement.
Gardiner and Theobald LLP	750	Feasibility report - 329 High Street.	Progression of Asset Management Strategy - long-term lease of 329 High Street and realisation of saving.
Hub South East Scotland Limited	67,275	Project management services - Asset Management Strategy Estate Rationalisation programme.	Progression of Asset Management Strategy - Estate Rationalisation savings through the re-stack of Waverley Court and a reduction in the size of the operational estate with leases for Lothian Chambers and 329 High Street completed, following relocation of previous occupants/Locality Office re-stack in development.
Link Treasury Services Limited	7,500	Professional advice - lease advisory service.	Professional advice to enable Council to benefit from most economically advantageous terms for lease transactions.
Midland Software Limited	17,789	Professional ICT support to assist with data extracts.	Support for development of system functionality to meet statutory and operational requirements.
NorthgateArinso UK Limited	18,700	Provision of Pay Modelling software, training and professional advice.	Provision of pay modelling software to meet statutory and operational requirements.
Pricewaterhousecoopers LLP	212,303	Internal Audit Service co-source contract.	Provision of Internal Audit Service co-source, to support the Council's Internal Audit Service.
Scott Bennett Associates (Group 2) Ltd	114,202	Provision of Structural Surveys and Investigations.	Professional services provided for estate-wide masonry panel investigations. Funded from monies withheld from PPP1 contributions.
Space Solutions Scotland Ltd	88,400	Asset Management Strategy Estate Rationalisation Project - provision of Office Reorganisation Project Services.	A reduction in operational property costs achieved through the re-stack of Waverley Court, an increase in income from operational assets through a lease to CGI for part of Waverley Court, a reduction in the operational estate with leases for Lothian Chambers and 329 High Street completed, following relocation of previous occupants and Locality Office re-stack in development.
Steve Radcliffe Associates Ltd	18,204	Professional support for Corporate Leadership Team and Elected members.	Progression of Council Change Strategy.
Summers-Inman Construction And Property Consultants LLP	35,646	Provision of Building Surveyor services - various Council properties.	Preparation of building survey reports to support maintenance of Council properties.
Thomas & Adamson	46,110	Asset Management Strategy - professional support for Facilities Management Transformation implementation.	Professional support for implementation and mobilisation of Facilities Management Transformation Organisational reviews, including Janitorial Services Organisational Review.
Thomson Bethune	5,470	Building and Engineering professional services - Property and Facilities Management Compliance Team.	Maintenance of operational estate assets.
Will Rudd Davidson Edinburgh Ltd	3,397	Provision of structural engineering services at various Council properties.	Maintenance of operational and non-operational estate assets.
<b>Total</b>	<b>1,301,595</b>		

COUNCIL-WIDE - REVENUE CONSULTANCY SPEND 2017/18

Service Provider	Amount	Tasks Delivered	Impact
Anturas Consulting Limited	139,000	Strategic delivery partner for Edinburgh Tram Extension/Water of Leith Flood Prevention Strategy Phase 2.	Tram outline business case was considered by Council in Autumn 2017, following which work has progressed on procurement, public engagement and the production of the full business case which is due to be completed in Autumn 2018.  The Water of Leith project is now complete and was <i>under</i> budget by over £5m.
Aon UK Limited	5,000	Insurance Consultancy on Edinburgh Tram Extension.	Ensuring that appropriate insurance is in place for the Edinburgh Tram Extension, should it go ahead. Also, provide market interillgnnet and professional adviser role regarding the insurance requirements.
Atkins Limited	466,905	Technical Advisor for Edinburgh Tram Extension.	Design work to support the Edinburgh Tram Extension business case and procurement.
David Narro Associates Ltd	15,225	Edinburgh Tram Extension - Survey Works.	Core tests at Lindsay Road retaining wall and building fixing pull out test to inform decision on utilising the existing building fixings and retaining walls. All pass therefore it was confirmed the existing structures can be reused.
Ernst and Young LLP	1,938,372	Gainshare, fee for benchmarking.	Professional advice and support to delivery of Commercial Procurement Strategy and achievement of procurement savings. Payment was based on gainshare mechanism. The Council set a Programme target to achieve total savings of £150m between 2013/14 and 2017/18, including cost avoidance savings. This target has now been met in full.
Faithful and Gould	15,000	Audit for Edinburgh Tram Extension Cost Plan.	Provided independent assurance on the cost assumptions in the Edinburgh Tram Extension Business Case.
Grant Thornton UK LLP	9,500	Review of the Infrastructure Access fee for Tram Model.	Ensured appropriate assumptions on taxation were included in the business case for the Edinburgh Tram Extension Project.
HG Consulting (Scotland) Limited	5,198	Professional indemnity insurance - Edinburgh Tram.	Ongoing professional advice - Edinburgh Tram project.
J A B Services UK	11,128	Edinburgh Tram Extension and Leith Programme Board - Specialist Advisor.	Independent advice on Edinburgh Tram Extension Project.
Pricewaterhousecoopers LLP	10,000	Edinburgh Tram Model Review Report.	Independent review of the financial model supporting the Edinburgh Tram Extension Business Case.
Progressive Partnership Ltd	8,810	Edinburgh Tram Extension - Leith Town Centre Consultation.	On street survey of the residents at Leith Walk to inform stakeholder engagement strategy.
Rubicon Heritage Services Limited	1,773	Archaeological survey for Leith Tram Depot (prior to demolition works).	Facilitated the demolition of the former Tram Depot on Leith Walk.
Steer Davies & Gleave Ltd	131,356	Traffic Model for Edinburgh Tram Extension.	Model provides detailed forecasts of transport usage on the tram corridor over the period of the Edinburgh Tram Extension Business Case.
Sweco UK Holding Limited	21,334	Professional services - Edinburgh Tram Extension.	Provision of technical advice.
Turner & Townsend Infrastructure	719,380	Project and Commercial Management for Edinburgh Tram Extension.	Tram outline business case was considered by Council in Autumn 2017, following which work has progressed on procurement, public engagement and the production of the full business case which is due to be completed in Autumn 2018. Provide professional services on project management, commercial managment, risk and programme support for the the project.
<b>Total</b>	<b>3,497,980</b>		

Consultancy - Capital Expenditure 1st April 2017 - 31st March 2018

APPENDIX 2

Service Provider	Children and Families	Health and Social Care	Place	Resources	Total
Aecom Infrastructure & Environment UK Limited			82,043		82,043
Aecom Limited	270,040		320,384		590,425
Anderson Bell Christie Limited			41,701		41,701
Arcus Consultancy Services Limited	2,035		2,440		4,475
Atkins Limited			55,332		55,332
Blackwood Partnership Limited	39,850		8,937		48,787
Cundall Johnston & Partners LLP				14,036	14,036
Currie & Brown UK Limited	104,388		167,512		271,900
David Adamson and Partners Ltd			94,425		94,425
David Narro Associates Ltd			13,149		13,149
Doig & Smith Limited	54,779	1,535	3,186		59,499
Ecosse Sports Ltd	7,427				7,427
Ernst and Young LLP			105,660		105,660
Gardiner and Theobald LLP	94,191			8,930	103,121
Headland Archaeology Ltd			4,325		4,325
Hickton Consultants Limited			145,041		145,041
Holmes Miller Limited	256,267				256,267
Land Use Consultants Ltd			21,218		21,218
MAC Consulting (Scotland) Limited			2,935		2,935
Mott MacDonald Limited			27,278		27,278
Movveo Limited			6,600		6,600
Ove Arup and Partners Scotland Ltd			20,281		20,281
Pick Everard			16,369		16,369
Power Data Associates Limited			3,200		3,200
Ramboll UK Limited	4,000				4,000
Rettie & Company Limited			6,250		6,250
Ross Quality Control Limited	8,606				8,606
RSP Consulting Engineers LLP	53,912			1,020	54,932
Rubicon Heritage Services Limited			1,650		1,650
Smith Scott Mullan & Associates Ltd	11,555				11,555
Socotec UK Limited			4,464		4,464
Steer Davies & Gleave Ltd			3,513		3,513
Studioarc Design Consultants Ltd			14,605		14,605
Summers-Inman Construction And Property Consultants LLP	5,391		4,575	25,344	35,310
Sweco UK Holding Limited			65,837		65,837
Thomas & Adamson	352,501			700	353,201
Turner & Townsend Infrastructure			75,193		75,193
Will Rudd Davidson Edinburgh Ltd	14,000		85,857		99,857
WYG Environment Planning Transport Ltd			50,914		50,914
<b>Total</b>	<b>1,278,941</b>	<b>1,535</b>	<b>1,454,875</b>	<b>50,030</b>	<b>2,785,381</b>

COMMUNITIES AND FAMILIES - CAPITAL INVESTMENT PROGRAMME CONSULTANCY SPEND 2017/18

Service Provider	Amount	Service Provided	Outcome/Impact
<b>Aecom Limited</b>	270,040	Civil and Structural Engineers for James Gillespie's High School/St. John's Primary School/Meadowbank Sports Centre project/Duncan Place Resource Centre/Nurseries - Ferryhill, Corstorphine, Davidson's Mains, Granton, Longstone.	Professional advice for providing the new Duncan Place Resource Centre, James Gillespie's High School, St John's Primary School, develop the Meadowbank Sports Centre Project and Ferryhill/Corstorphine/Davidson's Mains/Granton/Longstone Nurseries.
<b>Arcus Consultancy Services Limited</b>	2,035	Flood risk assessment - Jack Kane Centre.	Preparation of flood risk assessment for Jack Kane Centre.
<b>Blackwood Partnership Limited</b>	39,850	Mechanical and Electrical services - St John's Primary School/South Edinburgh Primary School/Western Harbour/Broomhills Primary School.	Professional advice for developing new St John's Primary, South Edinburgh Primary, Western Harbour Primary and Broomhills Primary School.
<b>Currie &amp; Brown UK Limited</b>	104,388	Quantity surveying services - Duncan Place Nursery. Project Management services - St John's Primary School/Granton/South Edinburgh Primary School/New South Edinburgh Primary School/Western Harbour Primary School/New Leith Western/Victoria Primary School/Broomhills Primary School.	Professional advice and project management for providing a new St John's RC Primary School, Granton, Broomhills Primary, Victoria Primary, New Leith Western, Western Harbour Primary and, South Edinburgh Primary.
<b>Doig &amp; Smith Limited</b>	54,779	Quantity surveying services - St John's Primary/New South Edinburgh/Leith Western Harbour/Broomhills Primary School.	Professional costing advice for St John's PS, New South Edinburgh School, Broomhills Primary and Leith Western Harbour.
<b>Ecosse Sports Ltd Total</b>	7,427	Refurbishment works to outdoor pitches at Queensferry Recreation Centre.	To enable pupils and the public to use the pitches to support education and community access.
<b>Gardiner and Theobald LLP</b>	94,191	Quantity surveying services - Portobello High School/Boroughmuir High School. Project management - Meadowbank Sports Centre project.	Professional advice for providing a new Portobello High School and Boroughmuir High School. Project management of Meadowbank Sports Centre Project.
<b>Holmes Miller Limited</b>	256,267	Architectural services - St John's Primary school/Meadowbank Sports Centre project. Demolition architectural services - former Portobello High School.	Professional advice for providing St John's Primary School and Meadowbank Sports Centre Project.
<b>Ramboll UK Limited</b>	4,000	Fire Strategy Report for Meadowbank Sports Centre project.	Professional advice for development of Meadowbank Sports Centre Project.
<b>Ross Quality Control Limited</b>	8,606	Clerk of Works service at new St John's Primary School.	Professional advice to develop the new St John's Primary School.
<b>RSP Consulting Engineers LLP</b>	53,912	Structural Engineering services for Meadowbank Sports Centre project.	Professional advice for development of Meadowbank Sports Centre Project.
<b>Smith Scott Mullan &amp; Associates Ltd</b>	11,555	Architectural services - Kirkliston Primary School extension.	Professional advice for Kirkliston Primary extension.
<b>Summers-Inman Construction And Property Consultants LLP</b>	5,391	Property consultants - Rising School Rolls project.	Professional advice for the Rising School Rolls Capital Investment Programme.
<b>Thomas &amp; Adamson</b>	352,501.06	Project management and design - Meadowbank Sports Centre project/new Boroughmuir High School.	Professional services for Meadowbank Project and new Boroughmuir High School.
<b>Will Rudd Davidson Edinburgh Ltd</b>	14,000	Structural Engineering - new South Edinburgh Primary School/Leith Western Harbour Primary School/Broomhill Primary School.	Professional services for new Western Harbour Primary, South Edinburgh Primary and Broomhill Primary.
<b>Total</b>	<b>1,278,941</b>		

## HEALTH AND SOCIAL CARE - CAPITAL INVESTMENT PROGRAMME CONSULTANCY SPEND 2017/18

Service Provider	Amount	Service Provided	Outcome/Impact
Doig & Smith Limited	1,535	Building surveying services -South Gyle Respite Centre.	Professional advice for works at South Gyle Respite Centre.
Total	1,535		



PLACE - CAPITAL INVESTMENT PROGRAMME CONSULTANCY SPEND 2017/18

Service Provider	Amount	Service Provided	Outcome/Impact
<b>Aecom Infrastructure &amp; Environment UK Limited</b>	82,043	Provision of design support for the City Centre West to East Cycle Link and Street Improvements Project.	Professional design advice for the City Centre West to East Cycle Link and Street Improvements Project.
<b>Aecom Limited</b>	320,384	Burnshot Bridge Demolition/Cycle Scheme Design/RUSA/Far-a-Fair Weir Repair consultancy/Pedestrian crossing assessments.	Professional services relating to Burnshot Bridge Demolition, Fair-a-far Weir Repair, Cycle Scheme Design works and various pedestrian crossing assessments.
<b>Anderson Bell Christie Limited</b>	41,701	Achitectural services and feasibility studies - 21st Century Homes.	Professional advice for schemes at various potential development sites.
<b>Arcus Consultancy Services Limited</b>	2,440	Saughton Park Micro Hydro Scheme Planning and CAR applications services.	Professional advice for Saughton Park Micro Hydro Scheme and CAR applications.
<b>Atkins Limited</b>	55,332	Consultancy support for Edinburgh Street Design Guidance Phase 3 works.	Professional advice for the Edinburgh Street Design Guidance works.
<b>Blackwood Partnership Limited</b>	8,937	Professional services - Greendykes 21st Century Homes.	Professional advice for Greendykes 21st Century Home Development.
<b>Currie &amp; Brown UK Limited</b>	167,512	Quantity surveying and technical design services - North Bridge refurbishment management services/Energy Efficient Street Lighting Programme management.	Professional services for North Bridge Major Refurbishment Project.
<b>David Adamson and Partners Ltd</b>	94,425	21st Century Homes Project - feasibility studies, construction and design management, quantity surveying and technical design.	Professional services for various 21st Century Home Projects.
<b>David Narro Associates Ltd</b>	13,149	Housing site investigations and structural engineering reports.	Professional services for various Projects.
<b>Doig &amp; Smith Limited</b>	3,186	Quantity Surveying services - Rosefield Park Play Areas/Bankhead Depot.	Professional advice relating to Bankhead Depot and Rosefield Play Park.
<b>Ernst and Young LLP</b>	105,660	Professional services - Zero Waste project.	Professional Services for Zero Waste Project.
<b>Headland Archaeology Ltd</b>	4,325	Desk based assessment, watching brief and archaeological evaluation of Silverlea site.	Professional services relating to project at Silverlea.
<b>Hickton Consultants Limited</b>	145,041	Clerk of Works services - North Sighthill, West Pilton Grove, Leith Fort, Greendykes, Calder Gardens, Clermiston, Hailesend Place, Pennywell Town Centre.	Professional advice for various 21st Century Homes Projects.
<b>Land Use Consultants Ltd</b>	21,218	Landscape Architect Works.	Professional services for various Place projects.
<b>MAC Consulting (Scotland) Limited</b>	2,935	Davidson's Mains Park drainage consultancy services.	Professional services for park drainage issues at Davidson's Mains.
<b>Mott MacDonald Limited</b>	27,278	Professional services - cycle projects.	Professional services for various cycle projects.
<b>Movveo Limited</b>	6,600	Lift Consultant Surveys.	Professional advice for High Rise Projects.
<b>Ove Arup and Partners Scotland Ltd</b>	20,281	Technical Support for Water of Leith Flood Prevention Scheme Phase 2.	Professional services for Water of Leith Phase 2 Project.
<b>Pick Everard</b>	16,369	Project Management Services at Seafield Amenity Depot.	Professional services for Seafield Depot.
<b>Power Data Associates Limited</b>	3,200	Professional services - Road Services.	Professional services for Road services.
<b>Rettie &amp; Company Limited</b>	6,250	Meadowbank - Housing layout commerical study and valuation.	Professional advice for Meadowbank Project.
<b>Rubicon Heritage Services Limited</b>	1,650	Leith Programme archaeological works.	Professional services for Leith Programme.
<b>Socotec UK Limited</b>	4,464	Carriageways - Site Investigation and corring reports.	Professional Services relating to various carriageways.
<b>Steer Davies &amp; Gleave Ltd</b>	3,513	Leith Programme traffic modelling.	Professional services for Leith Programme.
<b>Studioarc Design Consultants Ltd</b>	14,605	Calton Hill historic signage, Museum of Childhood design and production.	Professional services relating to Museums and Arts' Project's - Calton Hill Project and Museum of Childhood Project.
<b>Summers-Inman Construction And Property Consultants LLP</b>	4,575	Surveying Services - Rose Street Cellars.	Professional Services relating to Rose Street cellars.
<b>Sweco UK Holding Limited</b>	65,837	Design, consultation and tender for Hunter's Hall Park, Neighbourhood Environmental Projects design, feasibility to tender for walking schemes.	Professional Services relating to various Road services projects.
<b>Turner &amp; Townsend Infrastructure</b>	75,193	Commerical Support for Water of Leith Flood Prevention Scheme Phase 2.	Professional services for Water of Leith Phase 2 Project.
<b>Will Rudd Davidson Edinburgh Ltd</b>	85,857	Engineering Services at Greendykes/Rose Street/Leith Fort/Meadowbank Sports Centre project. Transport assessment at Greendykes.	Progression of Capital Investment Programme projects - 21st Century Homes, Leith and Meadowbank Sport Centre project.
<b>WYG Environment Planning Transport Ltd</b>	50,914	Melville Crescent Public Realm Design Services.	Transport planning advice for Melville Crescent Public Realm Project.
<b>Total</b>	<b>1,454,875</b>		

RESOURCES - CAPITAL INVESTMENT PROGRAMME CONSULTANCY SPEND 2017/18

Service Provider	Amount	Service Provided	Outcome/Impact
Cundall Johnston & Partners LLP	14,036	Structural Engineering services - water quality works.	Professional services for water quality works - Communities and Families Asset Management programme.
Gardiner and Theobald LLP	8,930	Professional Services at 249 High Street.	Professional services for re-configuration works at 249 High Street to facilitate re-development of Customer Hub.
RSP Consulting Engineers LLP	1,020	Professional services - Asset management works - Leith Academy.	Consulting Engineering services for Leith Academy venting works - Asset Management programme.
Summers-Inman Construction And Property Consultants LLP	25,344	Professional services - Asset Management works - various sites.	Professional services for various Asset Management programme works.
Thomas & Adamson	700	Project Management Services - Royal Commonwealth Pool - Ceiling Insulation Review.	Professional Services relating to the ceiling insulation works at the Royal Commonwealth Pool.
<b>Total</b>	<b>50,030</b>		